

#### **ABOUT THIS GUIDE**

This guide will clearly outline the benefits and constraints of the two major contract types used in software implementation. You will learn what they are and which is best for you.

# TIME-AND-MATERIALS (T&M) CONTRACTS VS. FIXED-FEE CONTRACTS



When embarking on a software implementation project, one critical decision to make is choosing the appropriate contract type.

## What is a Time and Materials (T&M) Contract?

A time-and-materials contract is based on paying for the actual time and resources utilized during the project. It is commonly chosen when:

- The project's scope is uncertain or likely to change over time
- The project is a smaller scope and the client has a clear idea of what is needed

#### What is a Fixed-Fee Contract?

Fixed-fee contracts involve a predetermined, fixed cost for the entire software implementation project. They are often favored when:

- The project scope is well-defined and unlikely to change significantly
- The client has to adhere to a strict budget allocation

## IN THIS GUIDE, YOU'LL LEARN:

What time and materials (T&M) and fixed-fee contracts are

Pros and Cons of T&M contracts

Pros and Cons of fixed-fee contracts

When to choose a T&M contract

When to choose a fixed-fee contract



## Pros and Cons of Time and Materials (T&M) contracts

Advantages of Time and Materials (T&M) Contracts

#### **Flexibility**

One significant advantage of T&M contracts is their flexibility. They allow for adjustments and changes throughout the project as the customer gains a deeper understanding of their requirements. This adaptability is particularly beneficial in software implementation where evolving needs and evolving technology can lead to shifting project scope.

#### **Transparency**

Transparency is another benefit of time-and-materials contracts. When using these types of contracts, the customer has a clear view of the resources and time expended, enabling better tracking of progress against the budget. This transparency helps ensure project accountability and allows for better control over costs, making it suitable for larger software implementation endeavors.

Disadvantages of Time and Materials Contracts

#### **Associated risk**

As the customer, you bear the risk of the project taking longer or costing more than anticipated. Unforeseen issues or changes in requirements can disrupt project timelines and budgets, potentially leading to higher expenses.

#### Loss of efficiency

Another drawback of T&M contracts is the absence of a strong incentive for vendors to work efficiently. Since they are paid for the time and materials utilized, there is no direct motivation for them to complete the project swiftly. This can result in potential inefficiencies and increased costs.



## **Pros and Cons of Fixed-Fee contracts**

Advantages of a fixed-fee contract.

#### **Predictability**

Predictability is a key advantage of fixed-fee contracts. With a clear upfront cost, customers have greater financial control and can plan their budgets accordingly. This predictability is particularly beneficial for smaller software implementation projects with limited scope.

#### **Incentive for efficiency**

Additionally, fixed-fee contracts provide a strong incentive for vendors to work efficiently. Since they will not receive additional compensation for extra time or resources, they are motivated to complete the project within the agreed-upon budget and timeline. This can result in cost savings and faster project delivery.

### Disadvantages of a fixed-fee contract

#### Lack of flexibility

Their inflexibility can pose challenges if the project requirements evolve or change during implementation. Any modifications to the original scope may incur additional charges, making it difficult to accommodate new needs without incurring extra costs.

#### Lack of transparency

Moreover, fixed-fee contracts lack the transparency provided by time-and-materials contracts. Customers do not have a clear view of the breakdown of time and resources utilized, which can limit their ability to track progress against the budget and make informed decisions regarding project milestones.



## Choosing the right contract type

Selecting the most suitable contract type for your software implementation project requires a careful evaluation of your specific circumstances and priorities.

#### When to choose T&M

Time-and-materials contracts are ideal when the project scope is uncertain, and flexibility is crucial. If your organization expects evolving requirements or anticipates the need for frequent adjustments, this contract type provides the necessary adaptability.

#### When to choose fixed-fee

On the other hand, fixed-fee contracts are preferable when the project scope is well-defined and stable. They offer predictability and a strong incentive for vendors to work efficiently, making them suitable for projects with clearly defined requirements and limited potential for changes.

## **How can Canidium help?**

At Canidium, we believe in creating contracts that keep projects on target and address all of our clients software solution needs. Most of the time this is a fixed-fee contract because it forces our clients to vet requirements and commit very early in the process.

#### **Additional Resources**

What are the Top 3 Pain Points of Software Implementation?

Too Good to be True? Pros and Cons of Rapid Deployment in

Software Implementation

Leveraging SPM to Reduce Risk and Incidental Loss

